

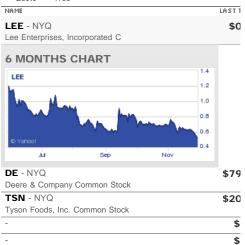
American apparently had bankruptcy already in mind when it recently impressed local government and business officials with a bid for service between Waterloo and Chicago, according to Steve Dust, CEO of the Greater Cedar Valley Alliance & Chamber.

"The city's air service consultants explained to us in several meetings American has needed to file for bankruptcy protection for over two years," Dust said. "It was imminent and something everybody had factored in."

Dust noted American, the U.S.'s third-largest commercial carrier, is the last so-called "legacy" airline to file for bankruptcy protection.

"It seems filing for bank protection has been a strategy of airlines and automakers and other major businesses as method to realign costs and regain competitiveness," he said.

Delta, which filed for bankruptcy protection in 2005, was the last major airline to do so before American's action Tuesday.



American's bankruptcy actually could be a boon to American's bid to offer service to the Waterloo-Cedar Falls market, said Jeff Kauffman, an airline analyst with Sterne, Agee & Leach of Birmingham, Ala.

"Once this process is complete, American will be in growth mode again," he said. "If becoming a carrier is an option in Waterloo-Cedar Falls, this won't necessarily stop them."

Kauffman said, if American covets the Cedar Valley market, bankruptcy might free it from less-profitable commitments.

"American could argue it could free them up for a market like yours to make money," he said.

American is financially healthy enough to come out of bankruptcy in good shape, Kauffman noted.

"They're going in with enough cash --- \$4 billion --- that it will not interrupt operations," he said.

How Waterloo-Cedar Falls would fit in a slimmed-down airline schedule remains to be seen, said Seth Kaplan, a Fort Lauderdale, Fla.-based analyst with trade publication Airline Weekly.

"Certainly, one thing is American is going to be a smaller airline when this is all finished, but the cuts won't come across the board," Kaplan said.

The bankruptcy could affect American's service to Chicago in some way, he added.

"One hub that might be somewhat vulnerable is Chicago, because they're in a tough competitive position there."

United Airlines is the dominant carrier at O'Hare International Airport, Kaplan noted.

American will have to factor the feasibility of Waterloo-Cedar Falls into that changing business model, Kaplan said.

"They're going to have some very big strategic decisions about the airline before they get down to which small markets they're going to service from Chicago," he said. "Is it going to be as big in Chicago as it is now? Is it going to strengthen its regional airline? Will it mean as many opportunities for smaller markets, whether it's Waterloo or somewhere else? Those will be the first questions they have to ask."

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Posted in Local on *Wednesday, November 30, 2011 11:00 am Updated: 9:21 am.* | Tags: American Airlines, Waterloo Regional Airport, Brad Hagen, Buck Clark, Eas, Delta Airlines, Steve Dust

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